

Modernizing Data with PMO Leadership

CLIENT

A global telecommunications and data services enterprise

CHALLENGE

The client's legacy data platform was costly, inflexible, and unable to deliver real-time analytics. With hundreds of thousands of data objects and petabytes of information, performance had slowed and business agility suffered. The scale and risk of migrating to the cloud demanded structured PMO leadership to ensure success.

APC SOLUTION

APC established a dedicated Program Management Office (PMO) to manage the end-to-end transformation to a modern cloud analytics platform.

Key Actions:

- **Program Governance:** Created a PMO with executive oversight, workstream leads, and defined accountability.
- **Phased Migration:** Delivered in controlled waves to ensure business continuity.
- **Vendor & Partner Alignment:** Coordinated efforts between internal teams, the platform vendor, and the cloud provider.
- **Change Enablement:** Executed a detailed training and communication plan to drive user adoption.

RESULTS

- Up to 97% faster query performance across enterprise datasets.
- Significant reduction in operating costs by eliminating legacy hardware and maintenance.
- Improved agility with faster analytics delivery and better cross-department collaboration.
- Zero unplanned downtime during migration.
- Cloud-ready architecture supporting AI/ML and future data growth.



By implementing disciplined PMO governance and a phased approach, we helped our client turn a high-risk data migration into a strategic success — improving performance, reducing costs, and unlocking the full potential of their cloud data ecosystem.

